

**ASPIRA PATHLAB & DIAGNOSTICS LIMITED
APPOINTMENT LETTER FOR INDEPENDENT DIRECTORS**

(Date)

To,
Mr. _____

Dear Mr. _____,

Sub: Appointment as an Independent Director of Aspira Pathlab & Diagnostics Limited ('the Company')

On behalf of the Company, I am pleased to inform you that the Board of Directors of the Company has approved your appointment as an Independent Director with effect from _____. The terms of appointment are set out herein below.

Appointment:

- (a) Your appointment as a Non-Executive Independent Director on the Board of Directors of the Company is subject to the provisions of the Companies Act, 2013 and the approval of the shareholders of the Company at the Annual General Meeting.
- (b) In compliance with the provisions of Section 149 of the Companies Act, 2013, your directorship is not subject to retirement by rotation.

Functions

You are required :

- (a) To review the Company's strategy, the annual financial plan and monitor the Company's performance
- (b) To review management performance and compensation
- (c) To monitor and manage potential conflicts of interests of the management.
- (d) To oversee and ensure the integrity of financial information and legal compliances.

Duties

As an Independent Director, you shall:

- (a) Undertake the appropriate induction into the Board and regularly update and refresh your skills, knowledge and familiarity with the Company

- (b) Seek appropriate clarification and where necessary, seek and follow appropriate professional advice from external experts at the expense of the Company;
- (c) Strive to attend every meeting of the Board and of the board committees of which you are a member;
- (d) Actively and constructively participate in the Board Meeting and committees thereof in which you may be a member or a Chairperson;
- (e) Strive to attend the general meetings of the Company;
- (f) Ensure that any concerns that you may have about the running of the Company are addressed by the Board and seek inclusion of these concerns in the Board minutes to the extent these concerns are not resolved;
- (g) Keep yourself well informed about the company and the external environment in which it operates;
- (h) Not unfairly obstruct the functioning of an otherwise proper Board or committee;
- (i) Ensure that related party transactions are considered carefully before they are approved and they are in the interest of the company;
- (j) Ensure that the Whistle blower mechanism of the Company is functioning adequately;
- (k) Report concerns about unethical behavior, actual or suspected fraud or violation of the Company's Code of Conduct and Ethics;
- (l) Within your authority, assist in protecting the legitimate interests of the Company, shareholders and its employees;
- (m) Not disclose any confidential information unless such disclosure is expressly approved by the Board or required by law.

Responsibilities

Independent directors have the same general legal responsibilities to the Company as that of any other director. The Board, as a whole, is collectively responsible for ensuring the success of the Company by directing and supervising the Company's affairs.

Professional conduct,

As an Independent Director, you shall:

- (a) Uphold ethical standards of integrity and probity;
- (b) Act objectively and constructively while exercising your duties;
- (c) Exercise your responsibilities in a bona fide manner in the interest of the Company;
- (d) Devote sufficient time and attention to your professional obligations for informed and balanced decision-making;
- (e) Not allow any extraneous considerations that may vitiate your exercise of objective independent judgment in the paramount interest of the Company as a whole, while concurring in or dissenting from the collective judgment of the Board in its decision-making;
- (f) Not abuse your position to the detriment of the company or its shareholders or for the purpose of gaining direct or indirect personal advantage or advantage of any associated person;
- (g) Refrain from any action that could lead to a loss of your independence;
- (h) Ensure that if circumstances arise under which you may lose your independence, you will immediately inform the Board accordingly;
- (i) Assist the Company in implementing the best corporate practices.

Fees:

1. You will not be an employee of the Company and this letter shall not constitute a contract of employment.
2. You will be paid remuneration by way of sitting fees for attending the meetings of the Board and its Committees, as may be decided by the Board.
3. You will have no entitlement to any bonus during your appointment and no entitlement to participate in any employee stock option scheme operated by the Company.
4. In addition to the fees stated above, the Company will, for the term of your appointment, reimburse you for travel, hotel and other incidental expenses incurred by you in the performance of your role and duties.

Conflict of Interest:

In event that your circumstances seem likely to change and might give rise to a conflict of interest, or when applicable, circumstances that might lead the Board to revise its judgment about your independence; this should be disclosed to both the Chairman and the Company Secretary.

Evaluations:

The Board of Directors will carry out an evaluation of the performance of the Board as a whole, Board Committees and Directors on an annual basis as per the Company's Policy. Your appointment and reappointment on the Board shall be subject to the outcome of the yearly evaluation process.

Disclosure of interest:

You shall at the first meeting of the Board in every financial year or whenever there is a change in the circumstances which may affect your status as an Independent Director, give a declaration as per the provisions of the Companies Act, 2013.

Code of Conduct:

During the term of your appointment, you are required to comply with the provisions of Schedule IV under the Companies Act 2013 and the following Codes of Conduct of the Company:

- Code of Conduct for Board Members and Senior Management Personnel
- Internal Code of Conduct for prevention of Insider Trading

Confidentiality:

All information provided/ acquired during the term of your office shall be treated as confidential and not be disclosed to any third parties without the prior approval of the Chairman of the Company.

Please confirm your agreement to the above by signing and returning the enclosed duplicate of this Letter.

We are confident that your association, expertise and advice will immensely benefit the Company and the Board.

We look forward to your association with us.

Yours sincerely

**Managing Director
Aspira Pathlab & Diagnostics Limited**

I have read and agree to the above terms regarding my appointment as Independent Director of Aspira Pathlab & Diagnostics Limited

Independent Director